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UNDERSTANDING AR 735-5: THE FOUNDATION OF PROPERTY ACCOUNTABILITY IN THE ARMY

In the United States Army, property accountability is not merely a bureaucratic requirement—it is a core component of readiness, stewardship, and operational effectiveness. The regulation that governs

this critical area is **AR 735-5**, officially titled “Policies and Procedures for Property Accountability.” For commanders, supply personnel, and every Soldier entrusted with government property, mastering the provisions of AR 735-5 is essential to ensuring that equipment is tracked, maintained, and accounted for from procurement to disposal. This article provides a comprehensive

overview of the key policies and procedures outlined in AR 735-5, offering both foundational knowledge and actionable insights for anyone responsible for property management in a military environment.

AR 735-5 establishes the legal and administrative framework for property accountability across all Army components. It integrates with other regulations such as AR 710-2 (Supply Policy) and DA Pamphlet 710-2-1, but it stands alone as the definitive source for determining who is responsible for property, how transfers are documented, and what actions are required when property is lost, damaged, or destroyed.

Understanding these

policies helps prevent financial waste, avoids disciplinary actions, and ensures that units remain combat-ready.

Purpose and Scope of AR 735-5

The primary purpose of AR 735-5 is to provide uniform policies and procedures for the accountability of Army property. It applies to all Army commands, units, and activities, both within the United States and overseas. The regulation covers property in all classes of supply, including equipment, weapons, vehicles, and other government-owned items. It also outlines

the responsibilities of commanders, property book officers, hand receipt holders, and individual Soldiers.

One of the most important concepts within AR 735-5 is the **chain of accountability**. The regulation clearly defines how property is assigned to individuals through formal hand receipts and sub-hand receipts, creating a clear line of responsibility from the commander down to the user. This hierarchical structure ensures that every item of value has a designated accountable officer at each level.

KEY POLICIES UNDER AR 735-5

1. Property Accounta bility and Responsi bility

AR 735-5 draws a distinction between accountability and responsibility.

Accountability refers to the obligation of a person to keep records and produce them upon request, while **responsibility** is the obligation to care for and properly use property. Commanders are ultimately accountable for all property within their command, but they delegate responsibility

to subordinate leaders and specialists through the property book system.

The regulation mandates that all property must be recorded in an Automated Property Book (or equivalent) that tracks location, condition, and the individual responsible. Physical inventories are required at least annually, and more frequent inventories are mandated for high-risk items such as weapons, night vision devices, and sensitive electronics. These inventories must be conducted in accordance with the procedures described in AR 735-5 to ensure accuracy and integrity.

2. Hand Receipt System

A core procedure in AR 735-5 is the use of the **hand receipt** (DA Form 2062 or an automated equivalent). The hand receipt serves as a legal document that transfers temporary custody of property from a primary accountable officer to a subordinate. The regulation specifies that hand receipts must be signed by both parties, include detailed descriptions of items, and be updated immediately when property is transferred or turned in.

Procedures for hand receipt management

include:

- Conducting a joint inventory at the time of transfer, with both parties physically verifying each item.
- Ensuring that all hand receipts are reviewed and reconciled with the property book at least quarterly.
- Immediately reporting any discrepancies, shortages, or excess items to the unit supply office.

AR 735-5 also addresses the concept of “custodial responsibility” for property that is not formally issued on a hand receipt, such as common-use items in a

supply room. In these cases, the regulation still requires logs and periodic inventories to maintain control.

3.

Inventory Procedures and Requirements

Inventory is the backbone of property accountability. AR 735-5 prescribes specific inventory procedures depending on the type of property and the level of risk. **Cyclic inventories** are spread throughout the year to ensure that all items are checked

at least once. **Commander's inventories** may be directed at any time to verify the accuracy of property records.

The regulation emphasizes that **100 percent physical inventories** are required under certain conditions, such as:

- Change of command or change of primary accountable officer.
- Completion of a major deployment or redeployment.
- Significant loss or damage events that suggest a systemic problem.

During inventories, personnel must follow a prescribed sequence:

gather all records, physically locate each item, verify condition, and annotate any differences. AR 735-5 mandates that all inventory results be documented and signed by the accountable officer and a witness. Discrepancies must be investigated and resolved within 30 days, with formal reports submitted to higher headquarters if needed.

4. Reporting Loss, Damage,

or Destruction

One of the most critical sections of AR 735-5 deals with **reporting property loss, damage, or destruction**

(commonly known as FLIPL or Report of Survey). The regulation outlines a clear procedure for initiating a financial liability investigation when property is lost or damaged beyond economical repair. The accountable officer must immediately notify the commander and complete a DA Form 4697 (Report of Survey) within 30 calendar days of discovering the loss.

The Report of Survey process includes:

1. Documenting the circumstances of the loss or damage.
2. Determining whether the loss was due to negligence, willful misconduct, or circumstances beyond the Soldier's control.
3. Assessing financial liability based on the current replacement value or depreciated value of the item.
4. Obtaining approvals from the appointing authority, usually a lieutenant colonel or higher commander.

AR 735-5 establishes a **standard of negligence** that must be met before a Soldier is held financially liable. If the loss occurred despite reasonable care, the Soldier may be relieved of liability. Conversely, if found negligent, the Soldier may be required to pay for the item or accept a deduction from pay. The regulation also provides for appeals and waivers in cases of hardship.

5. Property Transfer and Turn-

In Procedur es

When Soldiers change duty stations, separate from the service, or when equipment is transferred between units, AR 735-5 mandates strict procedures to ensure proper handover. A **joint inventory** must be conducted by the outgoing and incoming accountable officers. Both parties sign the hand receipt or property book record to confirm that all items are accounted for and in satisfactory condition.

For turn-in of property to a supply support activity (SSA), the regulation requires:

SPECIAL Completion of a turn-in document (usually DA Form 3161).

- Cleaning and servicing of equipment to ensure it meets serviceability standards.
- Removal of any sensitive components or classified material before turn-in.

Failure to follow these procedures can result in property remaining on the books of the departing Soldier, leading to potential financial liability years later. Therefore, **outprocessing checklists** that incorporate AR 735-5 requirements are mandatory for all Soldiers clearing a unit.

CONSIDERATIONS: SENSITIVE ITEMS AND WEAPONS

AR 735-5 dedicates special attention to **sensitive items**—equipment that is attractive to thieves or has high operational importance, such as weapons, night vision devices, and secure radios. For these items, additional controls are required:

- Separate serial-number logs that are periodically cross-checked with property books.
- Physical security measures like locked containers, alarmed storage areas, and access controls.
- Monthly

inventories (or tighter, depending on unit policy) conducted by the arms room NCO or equivalent.

The regulation also clarifies procedures for **lost or stolen sensitive items**, which necessitate immediate notification of the chain of command, local CID (Criminal Investigation Command), and higher headquarters. Delayed reporting can result in severe disciplinary action, including court-martial.

TRAINING AND COMPLIANCE

AR 735-5 emphasizes that property accountability is every Soldier's responsibility, not just supply personnel. To ensure

compliance, regulations require:

- Initial property training for all new arrivals to a unit, covering hand receipt procedures and reporting requirements.
- Annual refresher training for officers and NCOs on inventory procedures and the Report of Survey process.
- Command inspections that evaluate adherence to the policies and procedures outlined in AR 735-5.

Units that consistently follow the regulation's guidelines enjoy higher readiness ratings and fewer audit findings.

Conversely, units that neglect property accountability often face supply shortages, financial penalties, and adverse command climate reports.

administrative actions such as relief of command or a negative evaluation report.

CONSEQUENCES OF NON- COMPLIANCE

The consequences of failing to follow AR 735-5 can be severe. A single inventory deficiency can lead to:

- Financial liability charged against an individual Soldier or the unit's operating budget.
- Article 15 or Uniform Code of Military Justice (UCMJ) proceedings for negligence or dereliction of duty.
- Adverse

On a broader scale, chronic non-compliance can degrade unit readiness, result in loss of classified or sensitive equipment, and undermine the trust of higher commands. That is why AR 735-5 is not merely a reference document—it is a living policy that must be integrated into daily operations.

BEST PRACTICES FOR IMPLEMENTING AR 735-5

To streamline accountability, many units adopt the

following best practices derived from the regulation:

1. **Use automated systems:**

Fielding systems like GCSS-Army (Global Combat Support System-Army) reduce manual errors and provide real-time visibility into property status.

2. **Conduct quarterly walls-to-walls:**

Even though annual is the minimum, quarterly inventories catch problems early and improve accuracy.

3. **Create a property accountability SOP:**

A local Standing Operating

Procedure that adapts AR 735-5 to your unit's specific equipment and mission helps standardize procedures.

4. **Reward accuracy:**

Recognizing Soldiers who maintain perfect hand receipts encourages a culture of care and diligence.

CONCLUSION

AR 735-5 Policies and Procedures for Property

Accountability is not just a regulatory burden—it is a vital tool for maintaining the Army's ability to operate effectively and responsibly. From the hand receipt system to the Report of Survey process, every

procedure serves to ensure that taxpayer-funded equipment is used wisely and accounted for without fail. For those in leadership positions, a thorough understanding of AR 735-5 is non-negotiable. By embracing these policies, units foster a culture of stewardship that supports readiness, reduces waste, and upholds the Army values of integrity and responsibility. Whether you are a new private receiving your first TA-50 or a battalion commander overseeing millions of dollars in assets, the principles of AR 735-5 guide every responsible action involving government property. Stay diligent, conduct those inventories, and always know where your equipment is—because accountability is a trust that must never be broken.